Module Code: PAO  
NQF level: 7  
Credit Value: 10  
Study duration: 6 weeks

Module description:
This module is designed to encourage students to think and reflect upon the nature of managing people and organisations. In particular, the module encourages students to consider many of the key human aspects of management that are, so often, taken for granted and in so doing provides students with an understanding of core issues that shape the management of organisational performance. Building upon an awareness of these key debates, the module invites participants to analyse workforce issues that shape their management practice.

This module aims to:
▪ enable students to appreciate and analyse the role of people in shaping organisational performance;
▪ enhance in-depth understanding and awareness of own behaviour and small group dynamics in a variety of work settings;
▪ enhance in-depth understanding of the process of change and the management of change in organisations.

Learning outcomes
On completion of this module, students will be able to:
▪ Analyse the assumptions that shape our appreciation of workers and the human issues of work;
▪ Discuss the role of people and managerial work from a variety of perspectives;
▪ Reconsider their managerial practice in the light of critical research on behaviour in organisations;
▪ Acknowledge and reflect critically upon those aspects of organisational life that are central to management practices with particular regard to contemporary business practice;
▪ Reflect critically on management practices and people in different types of organisations.

Syllabus
▪ Introduction to Organisational Behaviour & Learning
▪ Motivation at Work
▪ Work Team Effectiveness Dynamics
▪ Creativity and Collective Creativity
▪ Managing organisational Culture
▪ Technology at work
▪ Emerging Challenges for HRM

Learning and teaching methods
This module will be delivered by learning materials provided on the learning platform supplemented by readings. Tutor support will be available to students via phone, email, and weekly live seminar sessions.

<table>
<thead>
<tr>
<th>Description of unit of assessment</th>
<th>Length/Duration</th>
<th>Submission Date</th>
<th>Weighting</th>
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</thead>
<tbody>
<tr>
<td>End of Module Project</td>
<td>2,500 words</td>
<td>End of Unit 6</td>
<td>70%</td>
</tr>
<tr>
<td>Discussion Forums x 2</td>
<td>Up to 10 posts in each forum</td>
<td>End of Units 2 and 4</td>
<td>20%</td>
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<tr>
<td>Individual Reflective Journal</td>
<td>3 entries</td>
<td>End of Units 2, 4 and 6</td>
<td>10%</td>
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